PROPOSAL FOR A NEW BELMONT RECREATION CENTER



Belmont Youth Hockey Association 8 September 2015

Executive Summary

- Significant town recreational facility needs
 - Current rink is well past useful life / infrastructure failing
 - Broad recreation needs: locker rooms, recreation classes, field house, and health club space
 - Infrastructure improvements: parking & safety
- Concept: Multi-purpose Belmont Recreation Center
 - Integrate with existing high school and pool facilities to improve overall Concord Avenue infrastructure
 - While need is high, additional/incremental facility construction low on town priority list
- Proposal: Public-Private Joint Venture
 - Privately financed multi-purpose recreation center
 - Overseen by a new Belmont non-profit with representation from School Committee, Recreation Dept., BYHA, and funders
 - Committed facility hours for BHS provided for land use

Goals Today

- Gain initial feedback on the concept
 - Development of a multi-purpose Belmont Recreation Center
 - Developed, Financed and Operated through a Public-Private partnership
- Consensus to move ahead with planning
 - Agree on a potential site for detailed planning
 - Development of detailed scope / costing / design
 - Development of Governance for new non-profit to oversee
 - Land use agreement / exchange for use
 - Secure funding

Belmont Youth Hockey Association

- 45 years / 501.c.3 with strong operating history
- All volunteer organization
- Run comprehensive programs for ages 4 -18
- Second largest youth program in Belmont @ 450
- BYHA teams & leagues account for 75% of annual rink revenue

BYHA Programs

- Community Skating Events
- Learn to Skate
- Skills Development
- Goalie Development
- Girls In-House
- 6 Girls Travel Teams MYCGHL
- 16 Co-ed Travel Teams VHL
- Two Scholarship Programs

Recent Highlights

- 2015 New England & State Champs: Squirt A
- 2014 League Champs: U10 Girls & Bantam B1
- 2013 State Champs: Pee Wee B1 & League Champs: U12 girls, Mite A, & Squirt C
- 2012 League Champs: U10 & U12

Viglirolo Skating Rink Status

- Built in 1971; enclosed 1980
- Supports BYHA, BHS, figure skating, public skating, adult recreational hockey, & community events
- Annual Operating Budget of ~\$165k; \$4k loss in '13-'14
- No cost to BHS programs
- Failing infrastructure
- Sub-optimal utilization / revenue due to condition
- Cost to renovate likely greater cost to replace



Other Recreation Needs



- Growth of women's sports and programs
- Space of recreation classes & programs
- Interior space for art shows/fairs, performances, graduation, etc.
- Other Belmont youth sports programs indoor needs: baseball, soccer, lacrosse, etc.
- Concord Ave. infrastructure for parking and space utilization



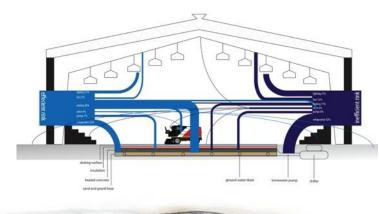
Options: \$3-10M Capital Project



Modern Rink Designs

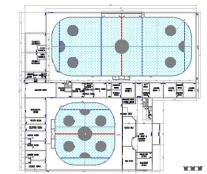
- Modern heating/cooling + design can reduce energy costs 50-100%
- Trend to multi-surface facilities improve economics: increase revenue during nonschool hours @ comparable operating costs
- Multi-purpose design support year round/town wide utilization
- 1.5x rink supports USA hockey mandate for cross ice games for all U8

Energy Use in an Ice Rink





Above: 1.5x rink design Fergus MN; right: 1.5x rink Falmouth MA



Financial Summary

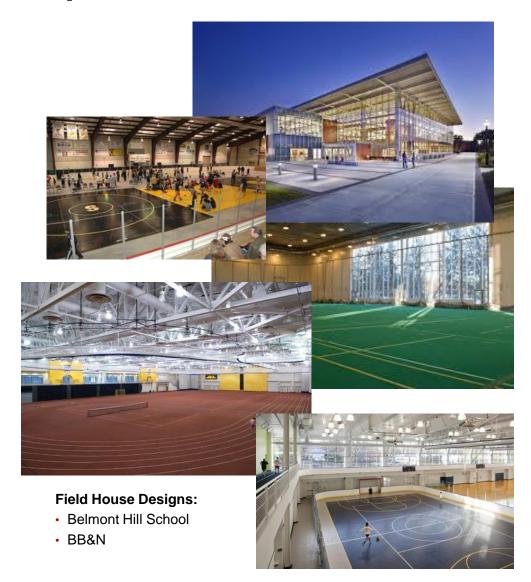
| | 4.5 Month Rink (Current) | 12 Month 1X Rink | 7 Mo. 1X Rink/5 Mo. Field House | 1.5X 7-5 Rink Model | 2X Rink Model |
|------------|--------------------------------|---------------------|------------------------------------|------------------------|---------------|
| Revenue | \$165,000 | \$791,000 | \$538,000 | \$1,034,000 | \$1,179,000 |
| Expenses* | \$170,000 | \$500,000 | \$330,000 | \$600,000 | \$700,000 |
| Net Income | (\$5,000) | \$291,000 | \$208,000 | \$466,000 | \$479,000 |

Assumptions:

- BHS and Rec Dept. retain current hours without charge and gain spring and summer utilization (spinrg sports/summer rec programs) also at no charge.
- Winter sport revenue based on 80% capacity utilization (current 85%; Spring/Summer sport assume 50% utilization
- Full rink assumes current rental rate (\$220/hour) and half (\$110) per hour for mini-rink/field house
- Expenses based on comparable facilities (savings from modern energy systems not included).
- Expenses do not include a management company performance bonus

Proposal: Multi-Purpose Rec Center

- 60k s.f. Multi-purpose year round facility
- 12 month NHL size rink
- 7 month mini rink / 5 month field house
- 5 month field house supports: indoor baseball; tennis; soccer; & community events
- Year round locker rooms; recreations rooms; athletic storage & offices
- Health Club, sports and food concession



Belmont Rec Center DRAFT Scope

| | ~60k Sq. ft. | Design | |
|----------------------------|--------------|--|--|
| NHL Size Rink | 25,000 | Upper landing of seating as walking/running 'track' | |
| 1/2 Size Rink / Field Area | 15,000 | 7 mo. ½ rink; 5 months Field house supporting tennis, soccer, community events, etc. | |
| Locker rooms (6x) | 2400 | Support multiple sports/recreation areas | |
| Gym/Health Club | 5000 | Town wide memberships/access | |
| Exercise Class Rooms | 2500 | Support recreation department programs | |
| Skate/Sports Shop | 2500 | Potential lease/facility revenue | |
| Concession/Food Stand | 1500 | Potential lease/facility revenue | |
| Main Foyer/Entrance | 2000 | Design to support registration events (e.g., road races) and other gatherings; public rest rooms | |
| Meeting Room/s | 500 | BYHA & Town programs | |
| Athletic Offices | 500 | TBD | |
| Training/Medical Room | 400 | TBD | |
| Storage/maintenance | 2500 | Zamboni/Equipment/Storage | |

Comparable Construction Costs

| | Description | Sq. Ft. | Cost | Per Sq. Ft. |
|-----------------------|---------------------|---------|--------|--------------|
| Falmouth Arena | 12 Month 1.5X | 57,000 | \$5.5M | \$93/sq.ft. |
| Braintree (RFP stage) | 1.5X Rink + Pool | 60,000 | \$6.5M | \$130/sq.ft. |
| Edge Bedford | 12 Month 2X | 40,000 | \$6M | \$120/sq.ft. |
| Marlboro (5&6) | 12 Month 2X | 40,000 | \$6M | \$120/sq.ft. |
| National Average | 2X Rink | 40,000 | \$5M | \$114/sq.ft. |
| Norwood MA* | 12 Month 1X | 25,000 | \$5.6M | \$224/sq.ft. |

^{*}State funded

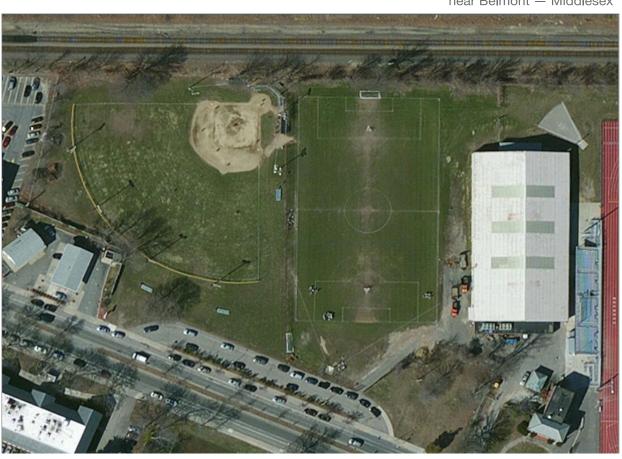
DRAFT BRC Project Costs & Funding

| | Time | Est. Cost | Source |
|--------------------------------|-----------|-----------|--------------|
| Planning & Design | 12 Months | | |
| Facility Construction | 9 Months | \$6-7M | Private Debt |
| Outdoor Improvements/Fields | | \$1M | СРА |
| Outfitting/Equipment | | \$1M | Donations |
| Totals: | 21 Months | \$8-9M | |

Potential Site Options

near Belmont — Middlesex

- Preference to keep facility integrated with BHS/Concord Ave
- Opportunity to reunite field space



Site Option A

- Current site of the softball field
- Re-unite playing fields; relocate softball to current rink location
- New locker, storage and athletic space
- Add parking to support pool
- Option: acquire gas station to improve site





Current

Site Option B

- Current site of Rink
- New facility provides locker, storage and athletic space
- New parking to support pool and recreation facility



Basic Governance Concept

Town Provides

- Land Lease for BRC
- CPA funding to support exterior improvements / relocation



New Non Profit Board

School Committee
Recreation Dept
BYHA
Private Funder

- Secure private financing for REC facility
- Manage/Oversee construction
- Lead fundraising / donations
- Hire and oversee private facility management
- Provide BHS/Rec Department utilization at no charge

Next Steps

- Site
- Governance & Scope
- Facility Design & Engineering
- Secure private financing commitments
- Approval process

